

ANNUAL ACTIVITIES REPORT

Fiscal Year 2025

OIG No. 2026-ES-02

November 26, 2025



DANIEL W. LUCAS
INSPECTOR GENERAL

OUR MISSION

We independently audit, inspect, and investigate matters pertaining to the District of Columbia government in order to:

- prevent and detect corruption, mismanagement, waste, fraud, and abuse;
- promote economy, efficiency, effectiveness, and accountability;
- inform stakeholders about issues relating to District programs and operations; and
- recommend and track the implementation of corrective actions.



OUR VISION

We strive to be a world-class Office of the Inspector General that is customer focused and sets the standard for oversight excellence!

OUR VALUES

Accountability: We recognize that our duty extends beyond oversight; it encompasses responsibility. By holding ourselves accountable, we ensure that every action we take contributes to the greater good of the District.

Continuous Improvement: We view challenges not as obstacles, but as opportunities for growth. Our commitment to continuous improvement drives us to evolve, adapt, and enhance our practices.

Excellence: Mediocrity has no place in our lexicon. We strive for excellence in every facet of our work.

Integrity: Our integrity is non-negotiable. We act with honesty, transparency, and unwavering ethics. Upholding the public's trust demands nothing less.

Professionalism: As stewards of oversight, we maintain the utmost professionalism. Our interactions, decisions, and conduct exemplify the dignity of our role.

Transparency: Sunlight is our ally. Transparency illuminates our processes, decisions, and outcomes. By sharing information openly, we empower stakeholders, promote understanding, and reinforce our commitment to accountability.



DISTRICT OF COLUMBIA | OFFICE OF THE INSPECTOR GENERAL

ANNUAL ACTIVITIES REPORT

CONTENTS

FROM THE INSPECTOR GENERAL.....	1
OUR WORK.....	2
OPERATIONAL UNITS	3
Combined Reporting Statistics	5
Audit Unit (AU)	7
Inspections and Evaluations Unit (I&E).....	15
Combined Investigative Statistics.....	19
Investigations Unit (IU).....	21
Medicaid Fraud Control Unit (MFCU).....	25
Risk Assessment and Future Planning Unit (RAFP).....	29
SUPPORT DIVISIONS.....	31
Business Management Division (BM).....	32
Executive Secretariat (ES).....	33
External Affairs Division (EA).....	34
Office of General Counsel (OGC)	35
Quality Management Division (QM)	36
OIG IN THE COMMUNITY.....	37
OIG LAW ENFORCEMENT.....	38
APPENDIX 1. INDEX OF STATUTORY REPORTING.....	39
APPENDIX 2. ANNUAL ACTIVITIES REPORTING.....	41
APPENDIX 3. 2025 FOLLOW-UP TO OIG PEER REVIEW	43
APPENDIX 4. USE OF FORCE INCIDENTS	45
APPENDIX 5. 2025 OIG PEER REVIEW	47

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FROM THE INSPECTOR GENERAL



I am pleased to submit the DC Office of the Inspector General's (OIG) Fiscal Year 2025 Annual Activities Report, summarizing our oversight work and resulting accomplishments for the reporting period October 1, 2024, to September 30, 2025.

The District of Columbia operates as a single government that performs functions typically associated with states, counties, and municipalities. This structure creates inherent interdependencies among a diverse set of District agencies, programs, and services. In fulfilling our statutory mandate—promoting economy, effectiveness, and efficiency, while detecting corruption, fraud, waste, abuse, and mismanagement—we not only examine individual agencies and activities but also consider various interactions and interdependencies. This government-wide perspective to our oversight allows us to identify risks and opportunities that are only visible when considered holistically.

Similar to our external oversight approach, OIG has internally organized itself using a systems thinking approach to allocate and deploy our limited resources to meet today's oversight needs, while also anticipating and preparing for the future. The OIG system is resolute in organizing itself to facilitate the flow of information and synergize efforts across our oversight functions.

Our external oversight perspective, coupled with the synergy of the OIG system, proved effective under pressure in FY 2025. Our oversight outputs and outcomes this FY addressed critical areas, including school safety, benefit eligibility and program administration, procurement and grant management, and internal controls over a \$21.2 billion gross budget. As you'll read in this Activities Report, our work resulted in: (1) recommendations to strengthen controls and recover or redeploy resources totaling tens of millions of dollars; (2) criminal and administrative actions taken against individuals who committed fraud or abused District resources or the public's trust; and (3) identifying cross-agency issues that, if left unaddressed, would reduce the District's collective effectiveness and increase the costs borne by tax payers.

Ultimately, the value of our work depends on the timely implementation of our recommendations by District agencies, as well as appropriate action on investigative referrals by prosecutors and responsible management officials. Bolstering the veracity of our work for external users, this FY, OIG underwent a triennial external peer review, which confirmed our work meets all applicable professional standards, is conducted with competence and diligence, and can be relied upon. I want to acknowledge the cooperation and support provided by the Mayor, Council, agency leaders, and our federal partners in our shared commitment to good governance in considering our recommendations and referrals.

In closing, this Annual Activities Report is a testament to the hard work and dedication of the OIG team. Their daily contributions and dedication to our mission ensure good governance and integrity. With FY 2026 underway, we remain committed to providing independent, objective, and fact-based oversight to meet the current and future needs of the District.


Daniel W. Lucas
Inspector General

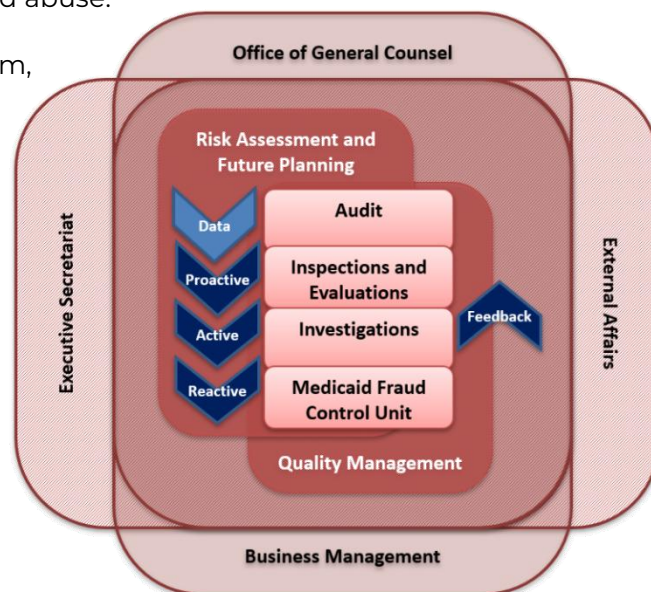


Old Post Office Building, Pennsylvania Avenue

OUR WORK

The Office of the Inspector General provides oversight over a \$21.2 billion gross budget, 37,000 employees, over 80 agencies, and more than 1,400 programs, which serve approximately 700,000 residents and millions of visitors. Our entire team drives our success, working together to efficiently and effectively protect the District of Columbia government against corruption, mismanagement, waste, fraud and abuse.

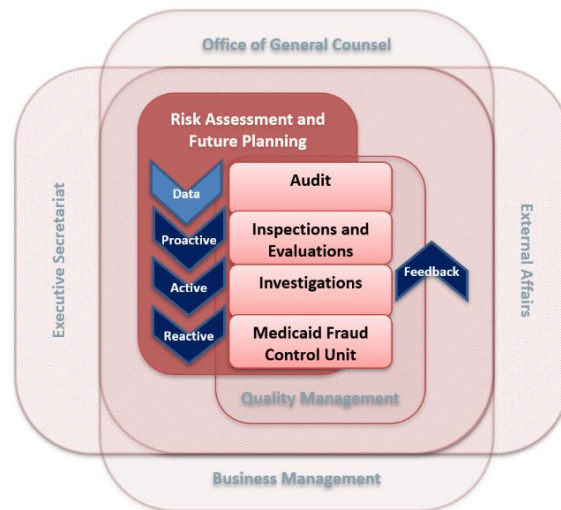
OIG operates as an integrated oversight system, with operational units at the core conducting audits, inspections, evaluations, and investigations. These units are supported by divisions that provide legal counsel, quality assurance, business management, and external affairs. This systems approach enables us to efficiently allocate resources and maximize our impact in detecting and preventing fraud, waste, abuse, and mismanagement. On the following pages, we detail how each operational unit and support division contributed to our FY 2025 mission, demonstrating our integrated approach to oversight.



OIG Integrated Oversight System

OPERATIONAL UNITS

OIG's operational units form an integrated oversight system that enables comprehensive detection and prevention of abuse, corruption, fraud, and mismanagement in District government. Through our Audit Unit's rigorous examinations, Inspections & Evaluations Unit's systematic program assessments, Investigations Unit's criminal and civil cases, Medicaid Fraud Control Unit's healthcare oversight, and Risk Assessment and Future Planning Unit's data-driven planning, our agency works cohesively to provide robust oversight of the District's complex and ever-evolving government service ecosystem. The units' complementary functions—from uncovering multi-million-dollar fraud schemes to evaluating critical programs—ensure we fulfill our mission of promoting economy, efficiency, effectiveness, and accountability while protecting District resources.



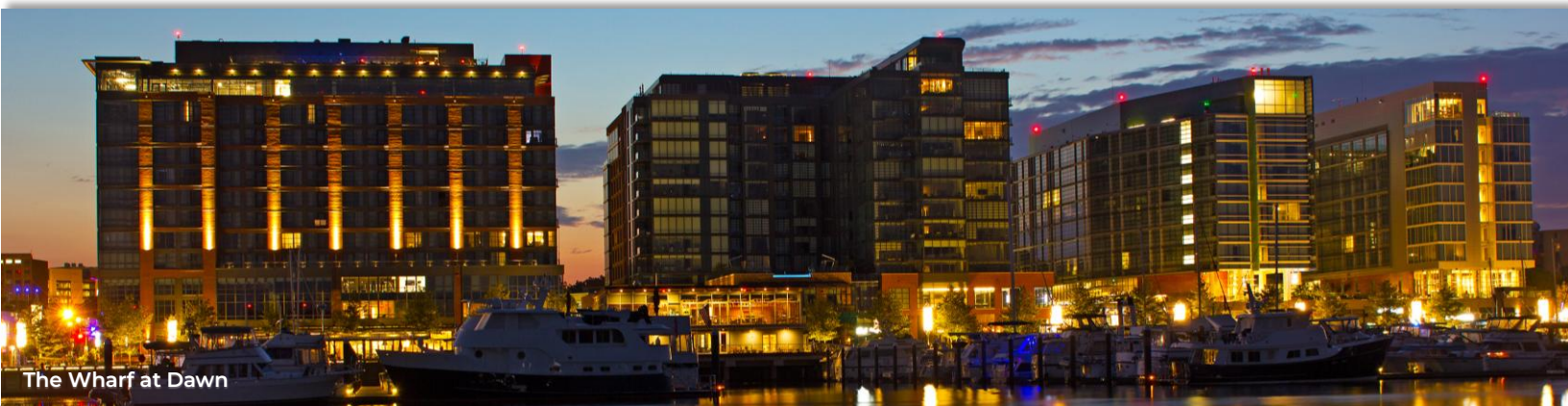
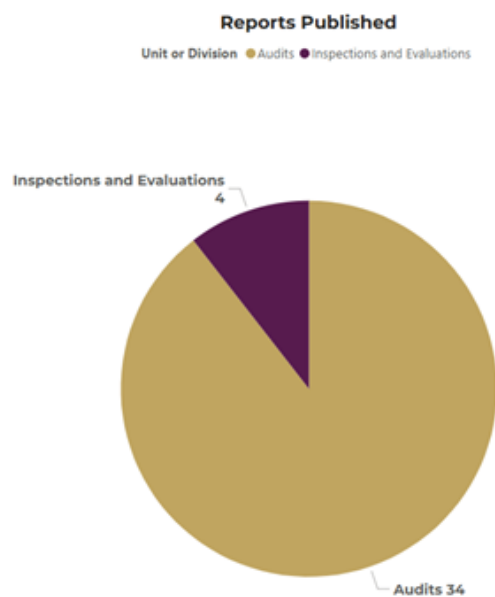
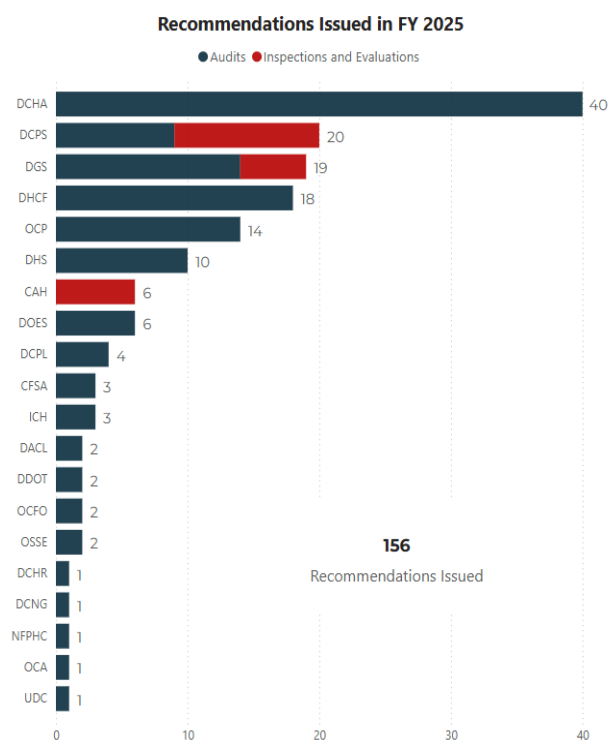
OIG Offices at 100 M Street Southeast



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Combined Reporting Statistics

OIG's oversight approach includes both proactive and reactive operations. Our Audit Unit and Inspections and Evaluations Unit represent the proactive side—conducting planned, systematic examinations of District programs, operations, and internal controls. These engagements follow established professional standards and result in published reports with recommendations for improvement. The statistics below capture the outputs from these proactive oversight activities during FY 2025, while our investigative statistics—reflecting reactive responses to complaints and referrals—are reported separately on page 19.



The Wharf at Dawn

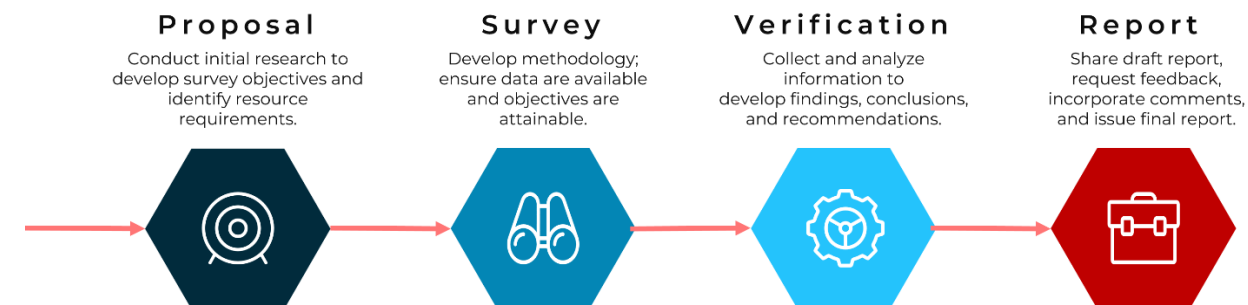
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Audit Unit (AU)

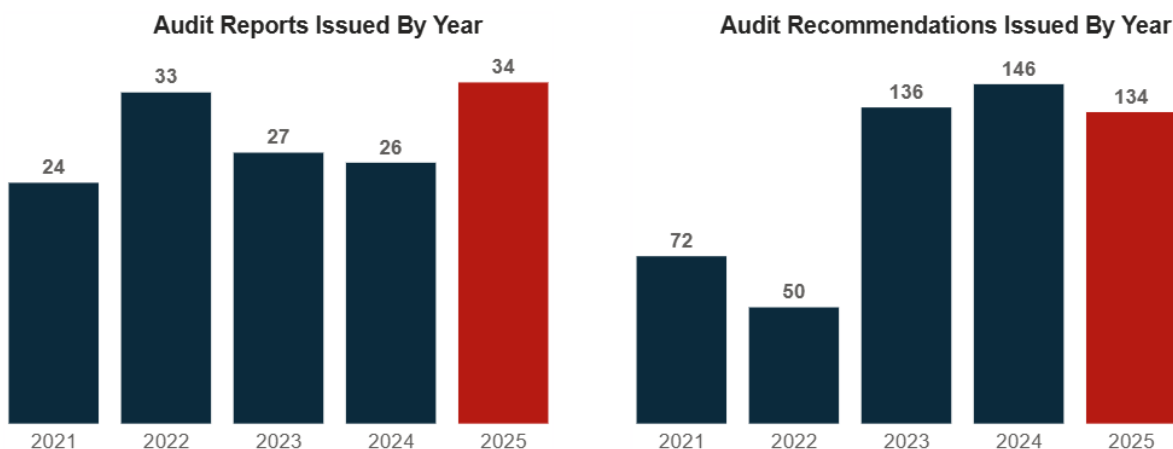
AU conducts independent audits and attestation engagements regarding District government programs and operations in accordance with the US Government Accountability Office's (GAO) generally accepted government auditing standards (GAGAS). These standards emphasize the importance of independence and objectivity, the exercise of professional judgment, and adherence to sound quality management standards in conducting and reporting the results of GAGAS engagements.

A single audit can include reviewing thousands of pages of materials, synthesizing massive data sets, and interviewing many government officials. Our audits are thorough and can take three months to over a year to complete, depending on the complexity of the engagement. More complex engagements are typically broken into smaller and more manageable parts.

Audit Process



Audits By the Numbers



Note: The number of reports per year varies due to the complexity and scope of the engagements. Additionally, some audit reports are retrospective in nature and evaluate financial statements and internal controls in preceding fiscal years.



Highlighted Report

Medicaid Eligibility Determinations Audit | [Report No. 24-1-04JA](#) | July 2025

We audited how the District determined Medicaid eligibility as it transitioned out of the COVID-19 continuous coverage period. When the federal requirement to maintain coverage ended in 2023, the District had to review eligibility for more than 300,000 residents. Our audit examined whether the Department of Human Services (DHS) and the Department of Health Care Finance (DHCF) followed federal requirements, maintained proper documentation, and protected eligible residents from losing coverage.

OIG found that both agencies made substantial efforts to manage this complex process. DHCF developed a comprehensive operational plan consistent with federal guidance, including outreach, training, and oversight measures, and the District submitted all required reports to federal authorities on time. These steps reflected effective planning and coordination across District agencies.

However, the audit identified areas needing corrective actions. DHS did not always send the required 15-day advance termination notices when benefits were ended manually, leaving some residents unaware their coverage was ending. In about one-third of the cases reviewed, DHS files lacked sufficient documentation to support eligibility decisions. In addition, some denial letters were missing information about appeal rights, and the District's eligibility system occasionally displayed inaccurate data due to manual entry errors and limited supervisory review.

OIG issued eight audit recommendations—six to DHS and two to DHCF—to improve documentation, oversight, and system accuracy. These include ensuring that all closure and

denial notices are issued or verified, aligning record-retention policies with federal standards, and adding quality-control checks within the DC Access System. Management at both agencies has agreed to implement recommended corrective actions, such as enhancing training, creating job aids, and updating internal procedures.

By implementing these corrective actions, the District can reduce the risk of improper benefit terminations, safeguard access to healthcare for eligible residents, and strengthen accountability within the Medicaid program. These actions will help ensure eligibility determinations are accurate, consistent, and fair for all District residents.

Fiscal Year 2025 Audit Reports

- **FY 2024 Annual Comprehensive Financial Report Audit ([24-1-07MA](#))**

OIG is statutorily responsible for awarding and administering a contract with an independent auditor to audit the District's complete financial statement and report on activities, commonly known as the District's Annual Comprehensive Financial Report (ACFR). The ACFR audit is imperative to enhancing public trust and accountability, providing independent and objective information to aid in budget and policy decisions, and influencing the District's creditworthiness and bond ratings.

For FY 2024, OIG's independent auditor issued an unmodified ("clean") opinion of the basic financial statements contained in the District's ACFR. Further, as part of the overall FY 2024 ACFR Audit, OIG's independent auditor issued opinions on the following organizational units, funds, and programs of the District:

- **Emergency and Non-Emergency Calling Systems Fund ([24-1-15UC](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects.
- **Health Benefit Exchange Authority (HBX) (Financial Statements) ([24-1-26HI](#))**
OIG's independent auditor found HBX's financial statements to be presented fairly in all material respects.
- **Highway Trust Fund ([24-1-08KA](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects.
- **Highway Trust Fund (Estimated Funding Forecasts) ([24-1-08KA\(a\)](#))**
OIG's independent auditor found the forecast to be presented in accordance with professional standards and the underlying assumptions to be suitably supported and provide a reasonable basis for the District's forecast.



- **Home Purchase Assistance Program Fund (Financial Statements) ([24-1-14DB](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects.
- **Not-for-Profit Hospital Corporation ([24-1-25HW](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects.
- **Office of Lottery and Gaming ([24-1-11DC](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects.
- **Other Post-Employment Benefits Fund ([24-1-13MA](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects.
- **Unemployment Compensation Fund ([24-1-12BH](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects.
- **University of the District of Columbia (Financial Statements) ([24-1-23GG](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects.
- **Washington Convention and Sports Authority (Events DC) ([24-1-24ES](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects.

Additionally, OIG's independent auditor reviewed the work and resulting opinions of third-party auditors for the following organizational units, funds, and programs:

- **401(a) Defined Contribution Plan ([24-1-21AT](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects. No material weaknesses in internal control over financial reporting were found.
- **457(b) Deferred Compensation Plan ([24-1-22AT](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects. No material weaknesses in internal control over financial reporting were found.
- **529 College Savings Program Trust ([24-1-19AT](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects. No material weaknesses in internal control over financial reporting were found.
- **Green Finance Authority ([24-1-20KB](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects. No material weaknesses in internal control over financial reporting were found.
- **Housing Finance Agency (Financial Statements) ([24-1-16HF](#))**
OIG's independent auditor concluded that the financial statements were presented fairly in all material respects. No material weaknesses in internal control over financial reporting were found.
- **Teachers' and Police Officers & Firefighters' Retirement Funds ([24-1-18MA](#))**
OIG's independent auditor concluded that the statements were presented fairly in all material respects. No material weaknesses in internal control over financial reporting were found.
- **Tobacco Settlement Financing Corporation ([24-1-17TT](#))**
OIG's independent auditor concluded that the statements were presented fairly in all material respects. No material weaknesses in internal control over financial reporting were found.
- **FY 2024 ACFR Audit Reports on Internal Control Over Financial Reporting and Management Recommendations**

As part of the overall FY 2024 ACFR Audit, OIG's independent auditor also reported on internal control deficiencies or instances of noncompliance with provisions of laws, regulations, contracts, or grant agreements. These deficiencies exist when the design or operation of a control does not allow management or employees to prevent or detect misstatements on a timely basis.

- **District of Columbia Government Management Recommendations ([24-1-07MA\(a\)](#))**
OIG's independent auditor identified 12 deficiencies and made 20 recommendations to improve the effectiveness of internal controls over the District's financial reporting.

- **Not-for-Profit Hospital Corporation Management Recommendations ([24-1-25HW\(a\)](#))**
OIG's independent auditor identified a deficiency regarding financial reviews of asset depreciation.
- **Other Post-Employment Benefits Fund Management Recommendations ([24-1-13MA\(a\)](#))**
OIG's independent auditor identified a deficiency regarding the calculation of insurance premiums.
- **Unemployment Compensation Fund Management Recommendations ([24-1-12BH\(a\)](#))**
OIG's independent auditor identified two deficiencies regarding continuity of operations planning and segregation of duties. The auditor issued six recommendations to DOES for corrective action.
- **University of the District of Columbia (Management Recommendations) ([24-1-23GG\(a\)](#))**
OIG's independent auditor identified a deficiency regarding HR record processing.
- **District of Columbia Housing Authority Annual Financial Statements**
OIG is statutorily responsible for auditing the District of Columbia Housing Authority's annual financial statement and reporting on the Authority's activities. For FY 2024, OIG's independent auditor identified significant deficiencies in the Authority's financial controls and operations.
 - **District of Columbia Housing Authority Annual Financial Statements ([24-2-10HY](#))**
OIG's independent auditor noted 14 material weaknesses and six significant deficiencies relating to the Authority's financial reporting. Due to the significance of these issues, our independent auditor did not express an opinion on the agency's financial statements.
 - **District of Columbia Housing Authority Management Recommendations ([24-2-10HY\(a\)](#))**
OIG's independent auditor identified deficiencies in internal controls and issued 21 recommendations to DCHA for corrective action.
- **Audit of Agencies' Contract Administration Effectiveness ([24-1-03AT](#))**
We reviewed a sample of citywide procurements from FY 2023 to determine whether agencies effectively administer contracts and comply with contracting laws. The audit revealed inadequate documentation of goods and services accepted, improper delegation of inherently governmental functions to contractors, inadequate Contract Administrator delegations and training, occasional non-compliance with Quick Payment Act requirements, and inadequate vendor performance evaluation practices. As a result, OIG made 31 recommendations to six agencies to implement corrective actions.

- **Homeward DC Strategic Plan and Emergency Homeless Shelter Management (23-1-01JA)**
We assessed Homeward DC's progress toward ending chronic homelessness and whether newly constructed shelters increased availability, equity, and safety of homeless services in FYs 2021 and 2022. Our audit revealed successes and opportunities for improvement. We made seven recommendations to the Department of Human Services and the Interagency Council on Homelessness to improve management oversight and ensure compliance with laws and regulations.
- **Opportunities for Strengthening District Oversight of Medicaid Managed Care Organizations (23-1-07HT)**
In FY 2023, the District signed three contracts valued at \$8.8 billion to provide healthcare services to approximately 261,000 low-income and disabled residents through Medicaid Managed Care Organizations. The audit found that while the Department of Health Care Finance (DHCF) established oversight frameworks for these contracts, implementation gaps could limit the agency's ability to ensure MCOs are reducing costs and improving access to care. Without corrective measures, the program remains vulnerable to mismanagement and improper use of funds.
- **Special Education Attorney Certifications (24-1-01MA)**
The annual audit found that while attorneys initially billed \$5.4 million for special education complaints brought under the Individuals With Disabilities Education Act, settlements reduced this to \$3.1 million, with attorney certifications found to be accurate due to DCPS's strong internal controls.
- **West End Library and Fire Station Maintenance Fund Audit (FY 2024) (25-1-03MA)**
Our audit found that as of September 30, 2023, the Maintenance Fund had (1) assets of \$201,686; (2) liabilities of \$16,551; and (3) a Fund balance of \$185,135. We also found no evidence of unlawful expenditures.



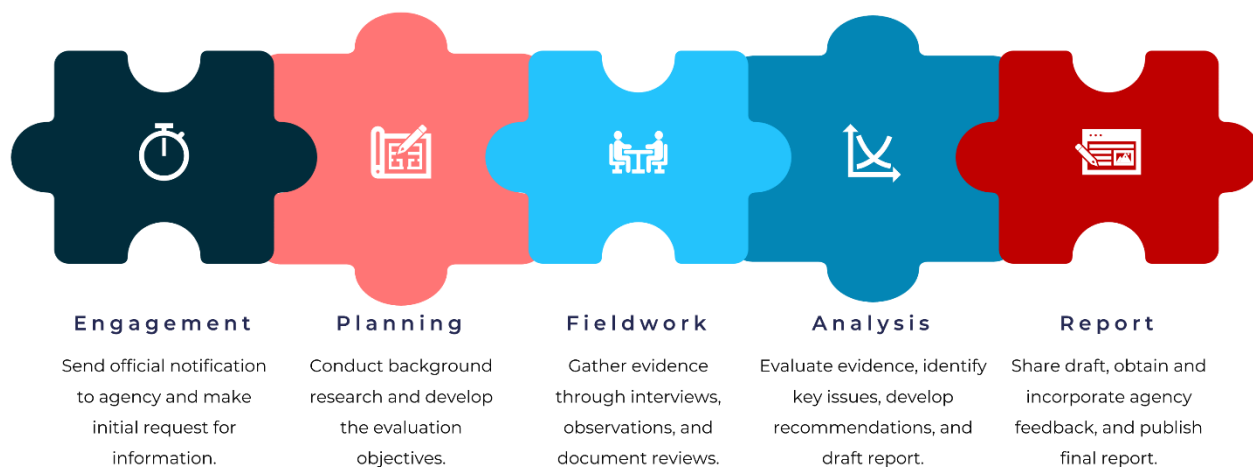
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Inspections and Evaluations Unit (I&E)

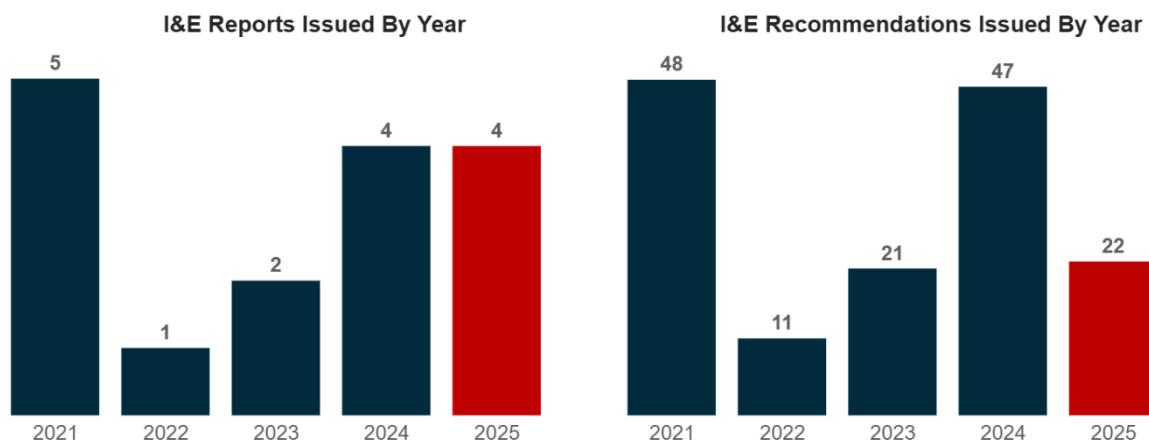
I&E conducts inspections and evaluations to assess the effectiveness and efficiency of District government programs and practices and compliance with District and federal laws, regulations and policies. Our engagements provide District government leaders, employees, and residents with an independent source of facts and analysis about an agency's performance, the existence and effectiveness of internal controls, and the potential for corruption, fraud, waste, abuse, and mismanagement of resources.

I&E follows professional standards set by the Council of the Inspectors General on Integrity and Efficiency (CIGIE), ensuring our work is thorough, objective, and impactful. Our efforts result in detailed reports that identify areas for improvement, highlight best practices, and offer recommendations to reduce risk and enhance government performance. By providing insightful analyses, I&E plays a crucial role in promoting accountability, efficiency, and effectiveness in District government operations.

Inspection & Evaluation Process



Inspections & Evaluations By the Numbers



Eastern High School



Highlighted Report

[Measures to Combat Gun Violence in DC Public Schools](#) | Report 24-E-01-GAO | July 2025

OIG evaluated the actions and protocols in place to prevent gun violence in DC public schools. Through interviews with DCPS staff and visits to 15 schools across the District, we found that infrastructure failures, unclear definitions, reduced School Resource Officer (SRO) coverage, inconsistent safety protocols, and coordination gaps left some schools vulnerable.

Gun violence has been declared a national crisis, with more school shootings in the past five years than in the previous two decades combined. The threat undermines not only physical safety but the entire educational experience. While the District has launched several initiatives to reduce youth violence—including programs targeting schools—our evaluation focused specifically on measures to protect students and staff within DCPS.

The evaluation revealed critical areas requiring immediate attention. Without a standardized definition of "school gun violence," DCPS cannot accurately track incidents or allocate resources effectively. The reduction in SRO coverage since 2020 has created security gaps, particularly during transitions between classes and after-school activities. Additionally, while some schools have implemented robust safety measures like metal detectors and visitor screening, others lack basic security infrastructure, creating an uneven safety landscape across the District.

Fiscal Year 2025 Inspection and Evaluation Reports

- **Opioid Crisis Response Program Follow-Up ([24-I-02-RM0\(m\)](#))**

We conducted this follow-up evaluation to determine the adequacy, effectiveness, and timeliness of actions taken by the Department of Behavioral Health (DBH) and the Department of Health (DC Health) to address deficiencies we identified in our [2021 evaluation of the District's opioid crisis response program](#). Overall, we found DBH and DC Health generally complied with the recommendations contained in the 2021 report. However, we identified three opportunities where DBH could take action to improve its internal processes and operations to better serve District residents.

- **Evaluation of the DC Commission on the Arts and Humanities ([24-E-03-BX0](#))**

This report focused on grant management practices and evaluated whether DC Commission on the Arts and Humanities (CAH) grants (1) were effectively operationalized to ensure the District receives maximum benefits, and (2) reflected vulnerabilities to corruption, fraud, mismanagement, waste, and abuse. We found that while CAH had successfully expanded grant availability to District residents and organizations, several opportunities exist to enhance its grant management processes to ensure applicants and grantees meet all standards and requirements.

- **District Compliance with the Home Rule Act, PPRA, and District Code Evaluation: Part 1 – DCPS ([23-E-09-PS0\(m\)](#))**

This report examines the District of Columbia Public Schools' (DCPS) contracting and procurement practices, focusing on how one of the District's largest agencies manages its purchasing to support 117 schools and Central Office operations through its Contracts and Acquisitions Division. We found that DCPS did not comply with several laws, rules, and regulations governing the procurement of goods and services. Several lapses in internal controls contributed to DCPS' lack of compliance. These lapses in internal control also prevented required oversight by several District entities. Since FY 2023, DCPS has taken steps to address some of these internal control deficiencies, but further actions are needed.

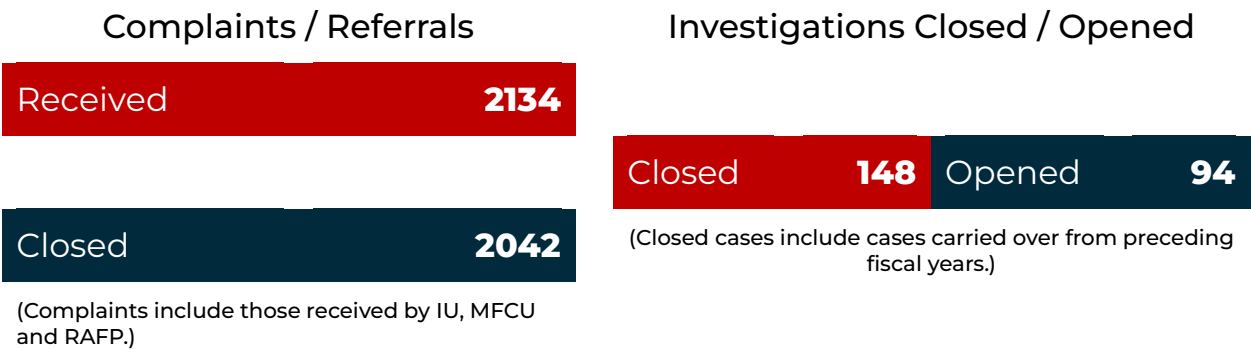


Ben's Chili Bowl, U Street Northwest

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Combined Investigative Statistics

The Investigations and Medicaid Fraud Control Units conduct criminal investigations, responding to complaints, referrals, and allegations of corruption, fraud, abuse, and misconduct. Unlike our proactive audit and evaluation work, investigative cases are initiated based on reported concerns and can span multiple years from intake to final resolution through prosecution or administrative action. The statistics below reflect the combined investigative outcomes from these reactive oversight activities during FY 2025.



Prosecution



Note: The above figures represent the number of judgments and the resulting penalties. For example, "8 – 256 months" means eight judgments with a combined 256 months of supervised release (e.g., probation) ordered.



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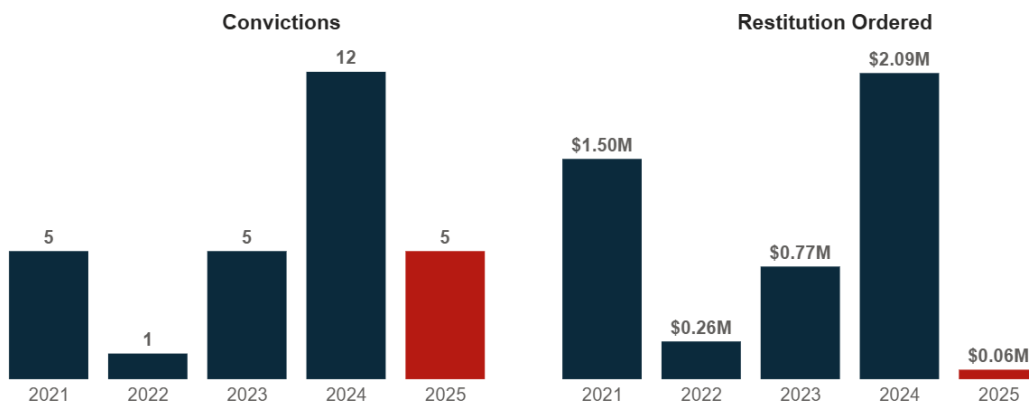
Investigations Unit (IU)

IU serves as one of OIG's investigative components, conducting criminal investigations relating to District government programs and operations. Our investigations can be complex, involving multiple authorities, including the Federal Bureau of Investigation (FBI) and the US Attorney's Office. OIG is statutorily required to expeditiously report to the United States Attorney when there are reasonable grounds to believe there has been a violation of District or federal law. Upon acceptance, OIG works with federal prosecutors in developing their cases, which are ultimately decided in a court of law.

Investigations Process



IU Investigations By the Numbers



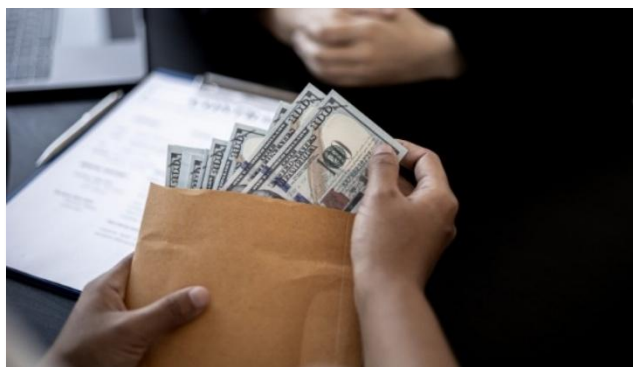
Note: The above figures represent results from IU investigations exclusively.

Highlighted Investigations Unit Case Outcome

DC Public Benefits Extortion Scheme: DHS Employee Sentenced for Charging Illegal Fees to Vulnerable Immigrants

A multi-year extortion scheme targeting vulnerable immigrants seeking public health insurance resulted in the conviction of Ruth Nivar, a 57-year-old former employee of the DC Department of Human Services.

From at least 2018 through May 2023, Nivar abused her position as a Social Services Representative to charge illegal fees to applicants for free public health insurance programs, including the DC Healthcare Alliance and the Immigrant Children's Program. She preyed on impoverished, largely non-English-speaking individuals, demanding payments of \$150–\$200 per application, often collected via Zelle or in cash.



In 2022, after becoming aware of a law enforcement investigation, Nivar enlisted a civilian accomplice to act as an intermediary. She provided the accomplice with information from internal DHS databases and directed applicants to pay the accomplice, who split the proceeds evenly with her. Together, they extorted dozens of low-income immigrants, including families in medical crisis and minors seeking dental care. Victims believed these payments were required by the government.

For her role in the extortion scheme, Nivar pled guilty and was sentenced on April 25, 2025, by the United States District Court for the District of Columbia to:

- 24 months in federal prison; and
- 12 months of supervised release.

This case highlights the serious consequences of public corruption that preys on vulnerable populations, demonstrating that government employees who abuse their positions of trust to exploit those seeking essential services will face consequences.

Fiscal Year 2025 Investigative Unit Outcomes

- **Dana Garnett ([1-24-CR-00281-APM](#))**
A federal jury convicted former DC Public Schools (DCPS) official Dana Garnett on nine counts, including conspiracy, bribery, and wire fraud, for orchestrating a kickback scheme with vendors between 2019 and 2022. Garnett and a co-conspirator accepted cash payments in exchange for steering contracts and falsifying supply orders, resulting in overpayments by DCPS. The vendors used the excess funds to pay bribes. Several co-conspirators pleaded guilty and testified at trial. On November 17, 2025, the US District Court for the District of Columbia sentenced Garnett to two years imprisonment, three years supervised release, and a \$900 in penalties.



- **Dana McDaniel (1:25-cr-00047-RC)**

In 2024, Dana McDaniel, then serving as Deputy Director of the District's Office of Neighborhood Safety and Engagement (ONSE), abused her position of trust by accepting bribes from a Maryland business operator identified as CHS-1. In exchange for cash payments, McDaniel agreed to steer ONSE contracts and grants to CHS-1's companies under the District's Violence Intervention Initiative.

On February 18, 2025, McDaniel pleaded guilty to one count of bribery in violation of 18 U.S.C. § 201(b)(2). On September 23, 2025, the U.S. District Court for the District of Columbia sentenced her to 46 months of probation, including 16 weekends of intermittent confinement, six months of home detention with electronic monitoring, and mandatory participation in mental health and substance abuse treatment programs. She was also ordered to pay a \$100 special assessment and consented to a forfeiture money judgment of \$10,000, representing the proceeds of her crime.

- **Idris Ahmad (1-2022-CF2-005279)**

Idris Ahmad pleaded guilty to two counts of second-degree fraud and two counts of second-degree theft for simultaneously working and collecting full-time wages from both the DC Department of Health and the US Department of Defense. From September 2020 to June 2021, Ahmad fraudulently claimed to be physically present at both workplaces during overlapping hours, resulting in approximately \$42,000 in restitution. On April 22, 2025, he was sentenced to 18 months of supervised probation, 90 hours of community service, and ordered to pay restitution.

- **Syreeta Price ([2024 CF2 004238](#))**

Syreeta Price pleaded guilty to one count of first degree fraud in the Superior Court of the District of Columbia. On April 8, 2025, she was sentenced to 1 month incarceration (suspended) with 5 years of unsupervised probation and ordered to pay \$22,000 in restitution at the rate of \$370 per month beginning May 8, 2025, plus \$100 in Victims of Violent Crime Compensation fees.

- **Yelake Meseretu ([1:24-cr-00281-APM-2](#))**

Yelake Meseretu, 41, owned US Office Solutions, a company that did millions of dollars in business with DC Public Schools (DCPS). Over at least five years, Meseretu paid bribes and kickbacks to two DCPS procurement officials in exchange for lucrative contracts. Evidence at trial showed that he conspired with the officials to defraud DCPS by delivering fewer supplies than ordered while submitting falsified paperwork that inflated quantities. DCPS paid the full amounts as if the deliveries had been completed, and Meseretu split the overpayments with the officials through cash kickbacks.

Following a four-and-a-half-day trial, a federal jury deliberated eight hours before finding Meseretu guilty of conspiracy to violate federal law, bribery, and honest services wire fraud. U.S. District Court Judge Amit P. Mehta scheduled sentencing for February 6, 2026, where Meseretu faces up to 15 years in prison. The case was investigated by the FBI's Washington Field Office and OIG and prosecuted by the US Attorney's Office for the District of Columbia.

- **Yessica Moya ([1:24-cr-00222-JEB](#))**

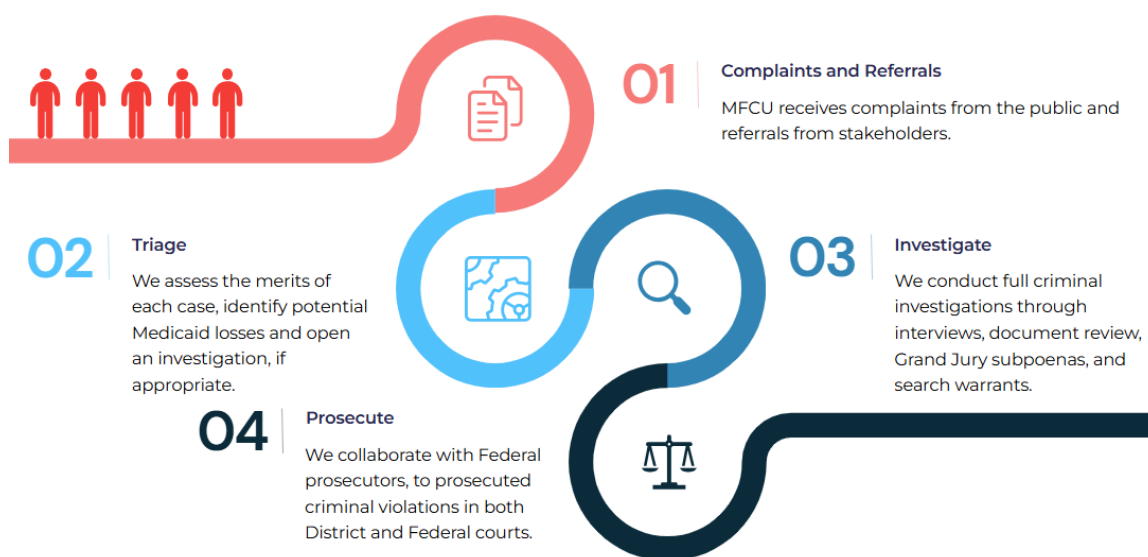
Between late 2022 and May 2023, private citizen Yessica Moya conspired with a District government employee to extort vulnerable, non-English-speaking immigrants seeking public healthcare assistance. Although these services were meant to be free, Moya collected fees from at least 50 individuals and shared the proceeds with her co-defendant. Her role included handling applications and receiving payments, despite knowing the services were publicly funded.

Moya pleaded guilty to conspiracy and aiding and abetting extortion under color of official right. As part of her sentence, she received 24 months of probation, was ordered to pay \$250 in restitution to a victim and agreed to a \$4,000 forfeiture money judgment. She was also assessed \$200 in mandatory court fees and required to submit monthly restitution payments and disclose financial information during supervision.

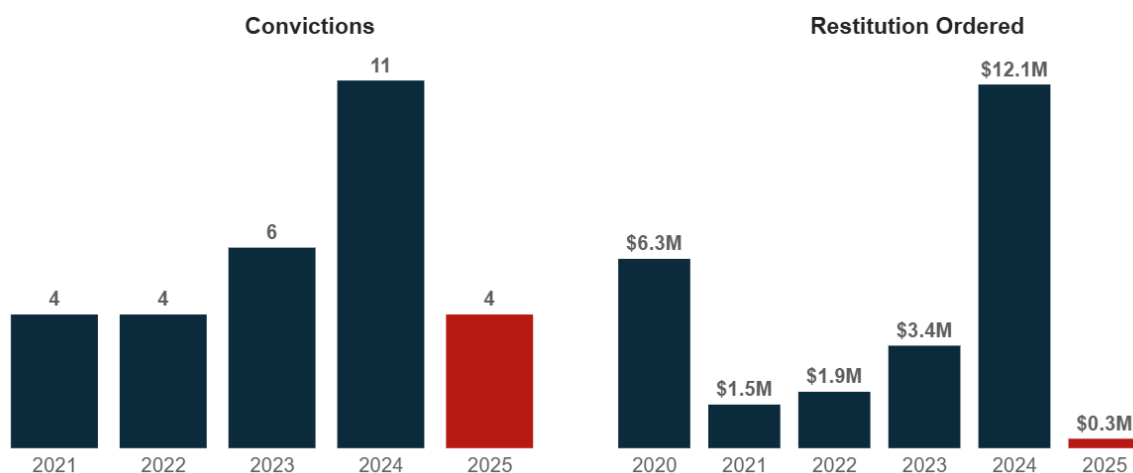
Medicaid Fraud Control Unit (MFCU)

MFCU serves as the District's primary authority for investigating and prosecuting provider fraud in the District's Medicaid program. MFCU received federal certification from the US Department of Health and Human Services on March 1, 2000, and its mandate includes Medicaid provider fraud and criminal abuse, neglect, and financial exploitation of persons residing in Medicaid-funded facilities or receiving Medicaid-covered services. In FY 2025, MFCU received 75 percent of its funding from a US Department of Health and Human Services grant award (\$2.913 million); the remaining 25 percent was funded by the District of Columbia (\$767,000).

Medicaid Fraud Control Process



Medicaid Fraud Control By the Numbers



On average, MFCU secures six convictions per year. These convictions are often the product of complex investigative work and lengthy court proceedings.



Highlighted Medicaid Fraud Control Unit Outcomes

Home Care Worker Pled Guilty to Falsifying Location Data and Billing Multiple Providers

On December 14, 2023, MFCU received a referral from the District Department of Health Care Finance (DHCF) regarding allegations of fraud committed by Amstrong A. Chapajong. The MFCU investigated this matter jointly with the FBI. The investigative team confirmed more than 400 instances where Chapajong's Electronic Visit Verification (EVV) data showed him in areas outside of the vicinity of his client's residence during times he billed and was paid for services; the team also confirmed numerous instances of Chapajong billing for services under more than one provider at the same time for different clients.

This case was included in the Justice Department's [2025 National Health Care Fraud Takedown](#) initiative. An Information charging Chapajong with one count of Health Care Fraud, Title 18 USC 1347, was filed on June 27, 2025, in US District Court. Chapajong signed a plea agreement on July 10, 2025. Chapajong's sentencing is set for January 7, 2026.

Patient Sitter Convicted of Abuse

In November 2024, at the end of a bench trial, Eleanor Flowers, a patient sitter, was found guilty of criminal abuse of a vulnerable adult and attempted threats. Ms. Flowers assaulted a vulnerable patient with a hospital bed remote control box on January 4, 2021.

Gilead Sciences Settles False Claims Act Case in Win for DC Residents

In July 2025, the federal government, all states, and the District settled a civil qui tam False Claims Act (FCA) case against Gilead Sciences (Gilead) for \$202 million. It was alleged that Gilead offered and paid kickbacks to physicians in the form of speaker fees, meals, and travel to induce them to prescribe six of Gilead's HIV/AIDS drugs. The governments alleged that Gilead violated the Anti-Kickback Statute, thereby causing false claims to be paid for in violation of the federal FCA and analogous state and District statutes. The settlement returns \$316,414 to the District.

During the trial, Ms. Flowers claimed that her actions against the victim were self-defense. However, the Court found her claim was non-credible and that the victim was not the initial aggressor in the incident as Ms. Flowers argued. On December 10, 2024, Ms. Flowers was sentenced to 24 months of probation.

Doctor Sentenced to 18 Years for Operating Drug Enterprise

On July 2, 2025, following a jury trial, US District Court Judge John D. Bates sentenced Dr. Nubuisi Joseph Okafor, a DC Medicaid provider, to 18 years in jail followed by 3 years of supervised release for his role in a drug enterprise that involved the unlawful distribution of controlled substances, maintaining a drug-involved premises, and aiding and abetting. Dr. Okafor was also required to forfeit \$213,134.97 and pay a \$2,400 special assessment fee.

Fiscal Year 2025 Medicaid Fraud Investigative Outcomes

- **Danielle Marquita Baltimore ([2024 CF2 008261](#))**
Danielle Baltimore, a direct support professional employed at a day program for adults with developmental disabilities, exploited two vulnerable clients by coercing them into shoplifting items from a Walmart store on December 20, 2023. Baltimore retrieved the stolen goods from the clients after they exited the store, despite their expressed discomfort and fear. The investigation confirmed the victims' cognitive and developmental disabilities and included video evidence of Baltimore orchestrating the thefts.

Baltimore pled guilty to financial exploitation of a vulnerable adult causing serious financial injury and to shoplifting. The Superior Court of the District of Columbia sentenced her to 230 days of incarceration, consecutive across both counts, and imposed \$200 in penalties under the Victims of Violent Crime Compensation Act. Credit was given for time served, and the judgment was entered nunc pro tunc to October 9, 2024.

- **Francis Fouodzing Mbord ([2023 CMD 008540](#))**
Francis Fouodzing Mbord pled guilty to abusing a vulnerable adult by injuring or threatening to injure. According to the factual proffer, Mbord's conduct placed a vulnerable individual at risk of harm. The Court sentenced Mbord to 180 days of incarceration, with the sentence suspended, and imposed one year of supervised probation. The probation includes stipulations to cooperate with medical or psychological treatment as directed and to abide by stay-away provisions protecting the victim.



National Guard at the Mall

- **Gilead Sciences, Inc. ([Press Release](#))**

In 2025, the District of Columbia joined a multistate and federal settlement resolving allegations that Gilead Sciences, Inc. violated the False Claims Act and Anti-Kickback Statute by providing honoraria, meals, and travel to healthcare providers to induce prescriptions of its HIV drugs—including Stribild®, Genvoya®, Complera®, Odefsey®, Descovy®, and Biktarvy®—between 2011 and 2017; under the agreement, Gilead paid \$202 million nationwide, with the District recovering \$316,413.92 (including \$158,206.96 in restitution), while reserving rights to pursue criminal and other civil liabilities, underscoring the District's commitment to protecting Medicaid integrity and holding pharmaceutical manufacturers accountable for improper marketing practices.

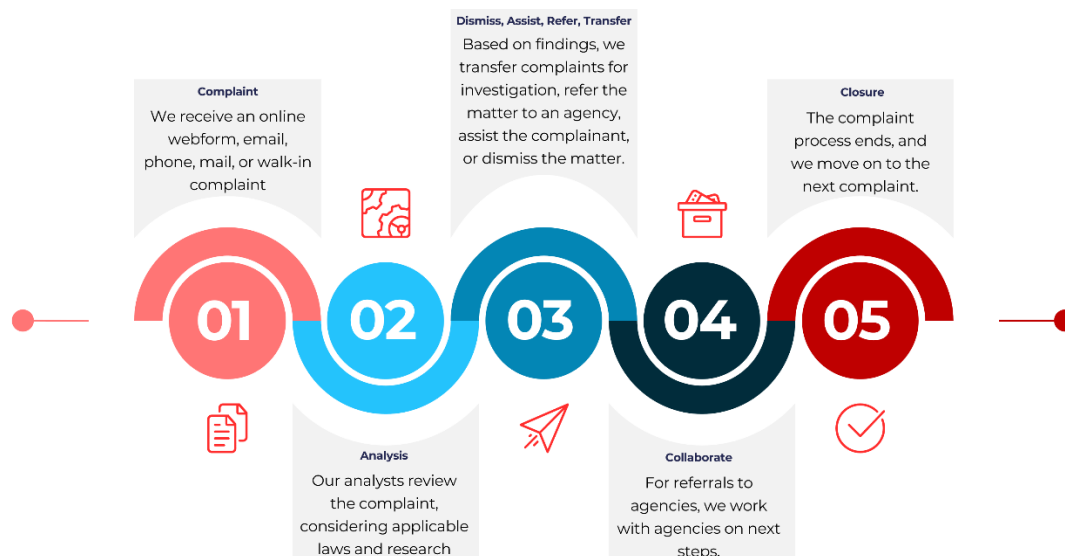
- **Jariatu Jallah ([2025 CF2 007145](#))**

A Maryland woman, Jariatu Jalloh, has been arraigned on charges of defrauding the District of Columbia's Medicaid program. She is accused of submitting false billing records as a community support worker, causing over \$234,500 in fraudulent payments. The case is ongoing, and she remains presumed innocent until proven guilty.

Risk Assessment and Future Planning Unit (RAFP)

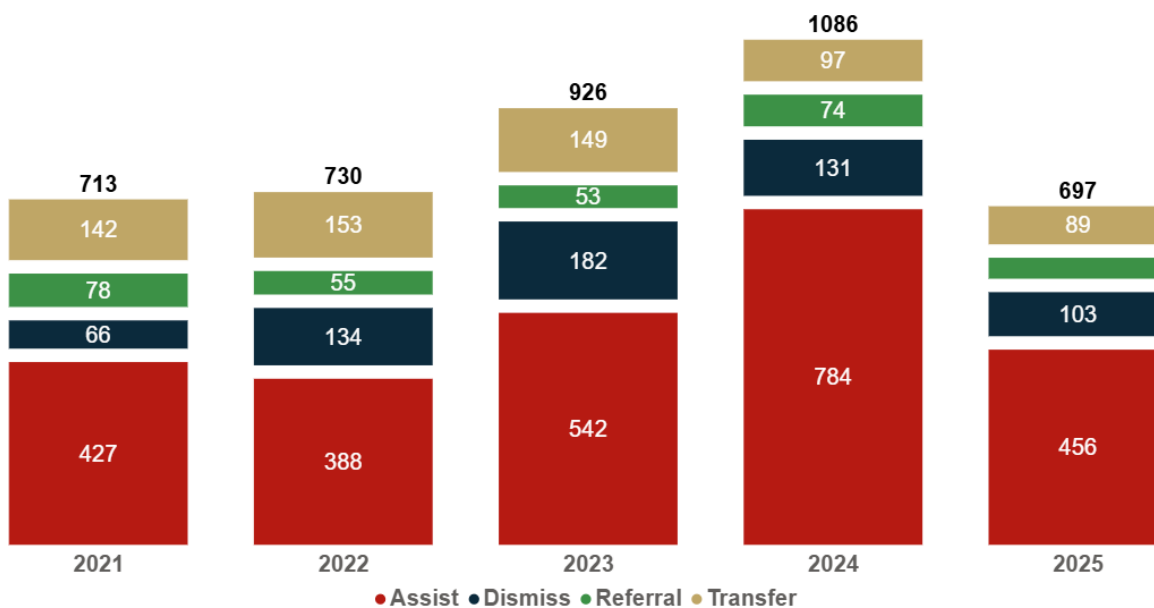
RAFP aggregates open source, internal, and District data to identify risks to District programs and provides comprehensive intelligence to promote economy, efficiency, effectiveness, and accountability within the District government. RAFP also operates OIG's Hotline and Administrative Investigations Program, which allows District employees and members of the public to report incidences of corruption, fraud, waste, abuse, and mismanagement in government agencies and programs.

RAFP Process



RAFP By the Numbers

Complaints By Fiscal Year





This year, we received 697 complaints. Following analysis, each complaint is assisted, dismissed, referred, or transferred. We assist complainants when they need help navigating the government; dismissals occur when there is not enough actionable information for any agency to take action; we refer matters to specific agencies based on the nature of some complaints when further information is needed, or an agency needs to take action, and the rest are transferred to OIG's operational units for further action.

Highlighted Risk Assessment and Future Planning Investigative Outcome

[Procurement Fraud at Department of Human Services: Employee Split Contracts to Circumvent Competition Requirements](#) | Report 21-00708 | March 17, 2025

A Department of Human Services (DHS) Program Analyst systematically violated District procurement laws by splitting purchase requisitions to avoid competitive bidding requirements and made unauthorized commitments to vendors without valid contracts.

In June 2021, the employee initially requested a purchase requisition for \$18,938 in "return-to-work swag" from a preferred vendor. When informed the amount required competitive bids from at least three vendors, the employee withdrew the requisition and deliberately split it into two separate purchases of \$9,110 and \$9,828—each below the \$10,000 threshold that triggers competition requirements.

Email evidence revealed the employee's intent to circumvent procurement rules. In a June 29, 2021 email to colleagues, the employee wrote: "In order for us to use our preferred vendor, we have to keep it under 10K... Once that is approved, if we happen to need additional items (which we do, the remaining SWAG), we can submit a new RK/PO. They do not advise you do that often (as they know why you are doing it) but it will go through the same process."

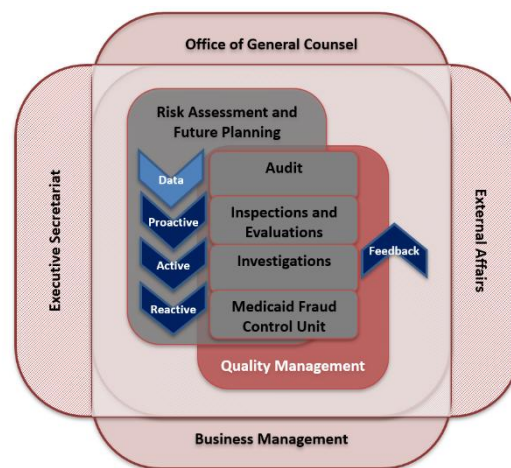
The employee also made unauthorized commitments by ordering and accepting delivery of goods before purchase orders were approved, effectively creating binding oral agreements on behalf of the District without legal authority. When a DHS colleague attempted to prevent a similar scheme in September 2021, the employee persisted in requesting split requisitions until ultimately being blocked.

OIG substantiated violations of DC Code § 2-359.01 (unauthorized commitments), 27 DCMR § 1800.2 (prohibited contract splitting), and 6-B DCMR § 1800.3(f) (unauthorized commitments).

SUPPORT DIVISIONS

OIG's operational success depends on robust internal support functions working in concert. These support divisions provide the foundational infrastructure—from legal counsel to quality management to administrative coordination—that enables our operational teams to conduct thorough, independent oversight. Through strategic planning, resource management, technical support, and coordination across units, these divisions ensure OIG maximizes its effectiveness in promoting accountability and integrity throughout District government.

In FY 2025, these divisions enabled OIG to publish 38 reports, process over 400 legal matters, complete a successful peer review, expand community outreach, and manage resources efficiently during a constrained budget environment. Their contributions—though less visible than published reports or criminal prosecutions—are fundamental to every aspect of OIG's mission.

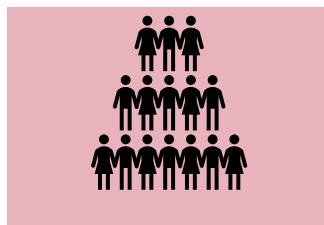




Business Management Division (BM)

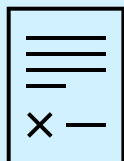
BM supports OIG's mission by delivering services in the areas of strategic planning; human capital management; budget, contracting and procurement; information technology; telecommunications; training; security; facility management; and organizational performance management. BM also provides the Inspector General with advice, guidance, and support on mission-critical issues and initiatives.

Key Accomplishments This Year



Human Capital

Completed an agency-wide staffing plan to create a strategic roadmap that aligns OIG's workforce with its business objectives, ensuring the correct number of employees with the right skills are in place to meet short- and long-term goals.



Resources and Expenditures

Ensured OIG's resources were used efficiently and secured significant savings through strategic contract negotiations to return money to the general fund to meet overall District budget shortfalls.



Facilities

Completed OIG's Emergency Response Plan and identified vulnerabilities to address in future years to ensure that OIG's security posture can protect our staff, space, and work.



Information Technology

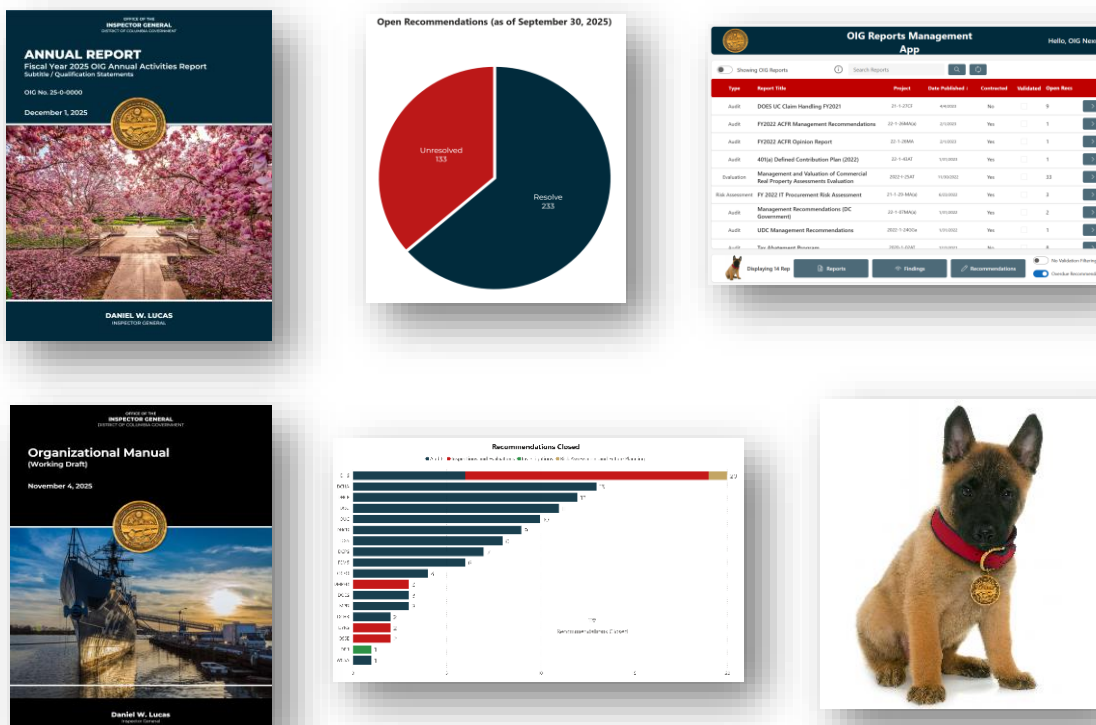
Completed a full-stack AV system to ensure that OIG had up-to-date technology to utilize our time efficiently and had the law-enforcement capabilities required to meet the mission of OIG.

Executive Secretariat (ES)

ES coordinates the Agency's administrative work, serving as a liaison between OIG's operational units and support divisions to deliver innovative solutions that advance world-class oversight.

In FY 2025, ES continued to strengthen critical infrastructure to support OIG operations. Key accomplishments include developing an innovative online Recommendation Update and Follow-Up System (RUFUS) that will enable collaboration between operational units and District agencies to track the implementation of corrective actions efficiently and transparently. ES finalized a working draft of the Organizational Manual, a comprehensive reference spanning hundreds of pages that captures the agency's policies and procedures in one centralized location, with user-friendly, guided intranet pages to find content quickly. In addition, ES is currently spearheading an initiative to comprehensively map data points across all operational units to centralize and maximize OIG's intelligence capabilities.

ES ensures all official correspondence maximizes impact through rigorous review. During this period, ES processed over 400 documents, including reports, letters, and subpoenas. ES improved internal systems to expedite the review and publication of correspondence and supported OIG units in drafted and revising internal policies governing OIG's expanded law enforcement authorities. Many of ES' contributions are illustrated throughout this document, ranging from historical OIG work statistics, current publication and recommendations dispositions, and the overall design of this report.



Clockwise from the bottom left: recommendations reporting using Power BI visuals, refreshed report design, open recommendations visuals, RUFUS home page, RUFUS mascot, and the working draft of the OIG Organizational Manual.

External Affairs Division (EA)

EA leads OIG's public, media, legislative, and intragovernmental affairs. It performs a pivotal role in connecting OIG oversight work with the public, media, and the executive and legislative branches of the District government. EA builds internal oversight capacity, coordinates external oversight liaison functions, and advocates OIG's position with external decision-makers. EA also serves as the media liaison and the point of contact for community outreach and engagement, managing OIG's social media accounts, and maintaining OIG's website.

In FY 2025, EA amplified OIG's oversight work through strategic engagement and expanded outreach. Key accomplishments include:

	Delivered recurring briefings to executive and legislative branch leadership regarding OIG results and matters of importance
	Conducted proactive engagement with Council Committee staff
	Provided testimony at three Council hearings on topics including the Annual Comprehensive Financial Report results, agency budget, and performance
	Provided bi-weekly training to new District employees through DCHR's New Employee Orientation training program
	Conducted integrity briefings for several District agencies
	Engaged with several Offices of Inspector General from neighboring jurisdictions to share best practices
	Advanced public awareness through fraud prevention training, panel discussions, and participation at community events
	Maintained existing and established new social media channels to communicate OIG outputs and outcomes to the public
	Distributed weekly email newsletter reaching thousands of District residents
	Coordinated with District agencies to develop and deliver training for District Medicaid providers
	Regularly worked with the US Attorney's Office to coordinate media/press releases regarding OIG investigations and judicial outcomes
	Participated in the DC Courts' " <u>The Future of Elder Well-Being Summit</u> " and presented at several ANC meetings

To subscribe to OIG updates and stay informed about our oversight work, scan this QR code:

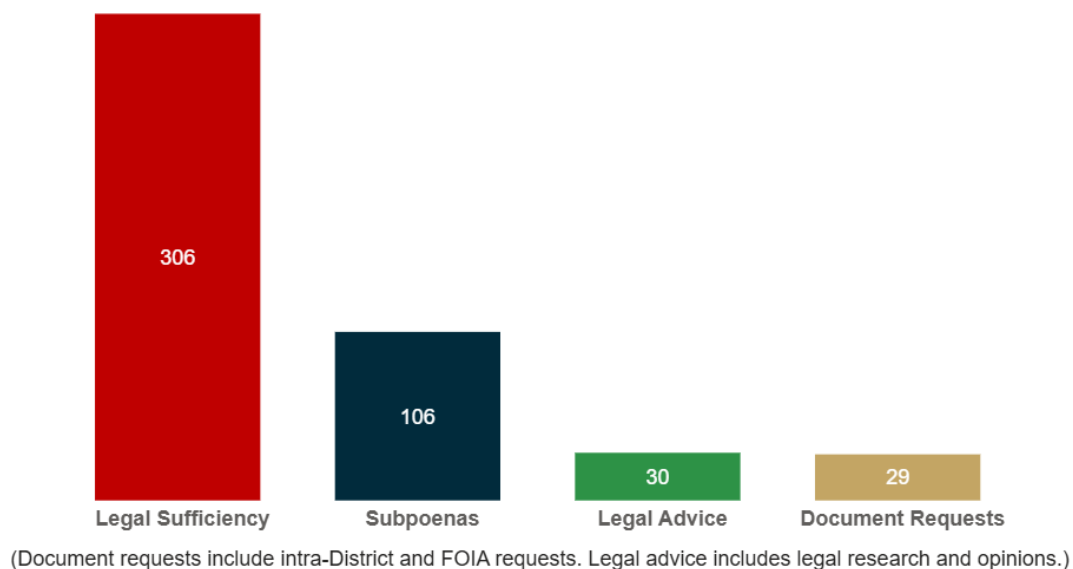




Office of General Counsel (OGC)

OGC ensures all activities undertaken by OIG comport with laws, rules, regulations, and policies. Further, OGC provides in-house legal services to ensure OIG operations, activities, and communications conform to applicable legal requirements; rendering forthright and objective legal advice to protect OIG against legal liability; and advocating OIG's legal position in disputes.

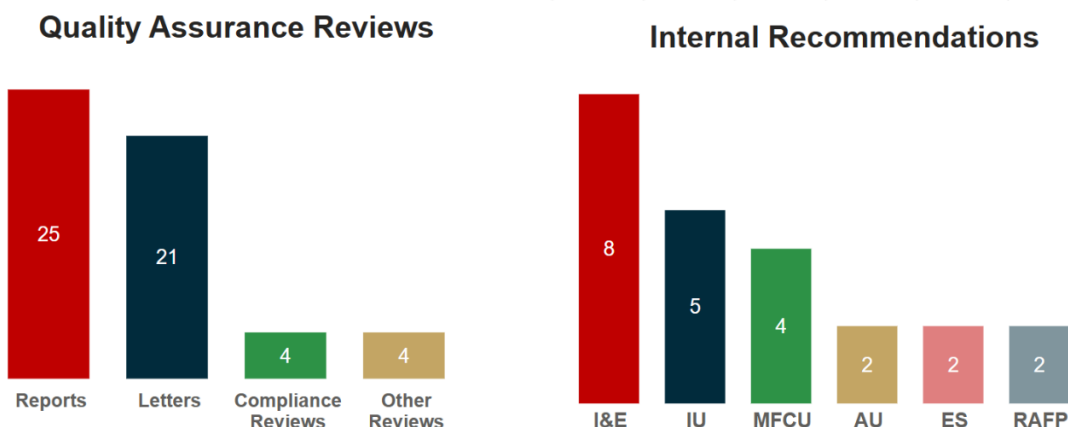
In FY 2025, OGC provided legal services in over 400 matters in four categories:



Quality Management Division (QM)

QM ensures all outputs from OIG's units and divisions comply with OIG policies, professional standards, and best practices and maintain a desired level of excellence. QM ensures OIG's long-term success through customer satisfaction, innovation, and continuous quality improvement. In FY 2025, QM conducted quality assurance reviews of 54 documents (48 limited scope and six full scope reviews), verifying thousands of individual factual assertions and citations. This meticulous review process ensures the accuracy and reliability of all OIG work products while keeping the highest standards of integrity in government oversight. These reviews result in recommendations to our internal units.

Quality Management by the Numbers



Additionally, QM launched OIG's [Internal Control Assessment Program](#) (ICAP), supporting a District agency in evaluating and strengthening their internal controls to promote and maintain economy, efficiency, effectiveness, and accountability. Through targeted marketing, the QM team now has a queue of District agencies interested in participating in an ICAP review.

Let ICAP aid your journey toward resilience and excellence

Ask yourself:

- ☒ Is my agency prepared and well-positioned for an audit?
- ☒ How well do my agency's control systems identify and mitigate risks?
- ☒ Can I strengthen my systems to better monitor, evaluate, and improve my agency's performance quality over time?
- ☒ Does my agency optimize the collection and flow of information to support our decision-making and control processes?
- ☒ Can I improve my agency's adaptability and agility in a changing environment?

Interested? Get Started Now with ICAP:



<https://oig.dc.gov/form/internal-control-assessment/>

DISTRICT OF COLUMBIA OFFICE
OF THE INSPECTOR GENERAL

100 M Street SE Suite 1000
Washington, DC 20003

oig.dc.gov
oig@dc.gov



The Internal
Control Assessment
Program (ICAP)

Empowering
Your Agency

with a Robust Internal
Control Framework

DISTRICT OF COLUMBIA
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General that is customer-focused and sets
the standard for oversight excellence

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OIG IN THE COMMUNITY

Anti-Fraud Training for Leadership and Community Support Workers

In FY 2025, MFCU focused on providing anti-fraud training and increasing awareness for DC behavioral health service providers. In May, MFCU provided an anti-fraud presentation to approximately 190 leadership and community support workers of a Medicaid provider. The session was part of an ongoing effort to educate providers and their employees of their role in maintaining the integrity of the DC Medicaid program. The attendees provided positive feedback and expressed appreciation for the education they received about fraud and the indicators of fraud in the Medicaid program.



Anti-Fraud Training for DBH Providers

In April, at the request of the Department of Behavioral Health (DBH), the Director MFCU and OIG Supervisory Special Agents gave an anti-fraud presentation to approximately 50 DBH providers at the DBH monthly meeting at its headquarters. The presentation was well received by the providers, who requested additional anti-fraud training and a training video. As a result, the Director MFCU, Deputy Inspector General for External Affairs, and a Special Agent held a virtual Teams meeting with the Department of Health Care Finance (DHCF) Division of Program Integrity Director and the DBH Deputy Director to discuss a concept for an anti-fraud training video for DBH providers.

Senior Fest

In May, OIG participated in the annual Senior Fest event, staffing a booth to connect with District seniors. Senior Fest is a community celebration that provides older adults with information resources, food, and entertainment. At the OIG booth, staff answered questions, listened to seniors' concerns, and shared how OIG works to combat waste, fraud, and abuse, with a focus on protecting vulnerable populations like seniors. OIG valued the chance to engage directly with the community, hear their perspectives, and raise awareness of its mission at this popular senior-focused event.



OIG LAW ENFORCEMENT

Control Tactics Training

Through successful legislative initiatives, OIG Special Agents in the Investigation and Medicaid Fraud Control Units now have law enforcement authorities commensurate with OIG's criminal investigative mission. To prepare Special Agents for their enhanced role in felony criminal investigations, OIG has implemented new policies and training requirements. This year, Special Agents completed OIG's Control Tactics Training Program, which equips Special Agents with the knowledge, skills, and abilities to manage and control potentially dangerous situations with appropriate force when engaging a threatening or resistant suspect or other person of interest.





APPENDIX 1. INDEX OF STATUTORY REPORTING

Each year, OIG prepares an annual report summarizing its activities for the preceding year. DC Code § 1-301.115a(f-2) mandates the publication of this report and requires that it be filed no later than December 1.

In addition to this annual report, we are responsible for publishing the following reports each year:

Code	Report	Page
<u>DC Code § 1-301.115a(a)(4)</u>	Annual Comprehensive Financial Report	9
<u>DC Code § 9-109.02(e)</u>	Highway Trust Fund and 5-Year Forecast Audit	9
<u>DC Code § 42-2605</u>	Home Purchase Assistance Fund	10
<u>DC Code § 1-301.115a(e-1)</u>	Housing Authority Fiscal and Management Audit	12
<u>DC Code § 1-301.115a(a)(3)(E)</u>	Procurement Activities Audit	12
<u>DC Code § 1-301.115a(a)(3)(J)</u>	Special Education Attorney Certifications	13
<u>DC Code § 1-301.115a(f-2)</u>	Use of Force Details	Appendix 4
<u>DC Code § 1-325.181(e)</u>	West End Library and Fire Stations Maintenance Fund	13



APPENDIX 2. ANNUAL ACTIVITIES REPORTING

For this report, the Office of the Inspector General for the District of Columbia provides information consistent with the reporting requirements of federal Offices of the Inspector General found in 5 USC § 405(b). To the extent relevant this report includes the following information for comparative purposes:

Reporting element	Page
Conviction summaries	22 and 27
Corrective actions recommended and their status	OIG No. 2026-ES-01
Investigation statistics, including reports issued, and referrals	19
OIG peer review recommendations that are outstanding	Appendix 3
Problems, abuse, deficiencies identified	9 and 17
Prosecution referral summaries	19
Report and recommendation statistics	4
Report summaries	9 and 17



APPENDIX 3. 2025 FOLLOW-UP TO OIG PEER REVIEW

In June 2025, QM successfully led OIG through its triennial Association of Inspectors General (AIG) Peer Review, covering the years 2022 through 2024. In accordance with DC Code § 1-301.115a (f-5), OIG must undergo a triennial peer review of its audit, inspection, and investigation units' policies, procedures, operations, and quality controls.

On June 12, 2025, the Association of Inspectors General issued its opinion letter regarding the District of Columbia Office of the Inspector General. The Association concluded that OIG's audit, inspection, and evaluation work **complied with applicable professional standards**. The full opinion letter is available on our website: [AIG Peer Review Opinion Letter \(June 12, 2025\)](#).

Consistent with federal guidelines, OIG reports the status of any outstanding peer review recommendations until they are fully resolved. The following table reflects recommendations that remain open as of December 1, 2025:

Unit / Division	Recommendation	Status	Target Resolution
Overall	Improve timeliness of report issuance to maximize impact	In Progress	FY 2026
	Expand Hotline outreach programs (e.g., onboarding, public engagements)		
Audit Unit (AU)	Finalize Policies & Procedures Manual	Implemented	FY 2025
	Shorten and improve audit report review process	In Progress	FY 2026
Inspections and Evaluations (I&E)	Delay exit conferences until draft report is finalized	Implemented	FY 2026
	Standardize certification of independence form		
	Require all participants to sign Memoranda of Interview		
Investigations Unit (IU)	Expand proactive work through data analytics collaboration with RAFP	Implemented	FY 2026
	Develop in-house digital forensic capabilities; streamline case reporting	In Progress	FY 2027
	Expand training and outreach opportunities for agents and agency leadership	In Progress	FY 2026
Risk Assessment and Future Planning (RAFP)	Improve file organization; replace iSight with new case management system	Implemented	FY 2025



APPENDIX 4. USE OF FORCE INCIDENTS

As part of this annual report, DC Code § 1-301.115a (f-2) requires us to detail any use of force incidents involving OIG law enforcement officers during the fiscal year. Reports of use of force incidents must include the date, time, and location of each incident; a description of the use of force; and the result of any investigation of each use of force, including any determination of whether the use of force was justified and any discipline imposed.

In fiscal year 2025, there were no use of force incidents to report.



APPENDIX 5. 2025 OIG PEER REVIEW



Association of Inspectors General
524 West 59th Street, 3532N
New York, New York 10018

June 12, 2025

Daniel Lucas
Inspector General
D.C. Office of Inspector General
100 M Street SE, Suite 1000
Washington D.C. 20003

Dear Inspector General Lucas,

The Association of Inspectors General (AIG) performed a Peer Review of the District of Columbia Office of Inspector General (DC OIG) Audit Unit (AU), Investigations Unit (IU), Inspections and Evaluations Unit (I&E), and Risk Assessment and Future Planning Unit (RAFP) at your request. The Team also reviewed the work of the Quality Management Unit (QM) that is responsible for various compliance-related activities, to include ensuring work product from AU, IU, I&E, and RAFP complied with DC OIG policies, respective professional standards, and best practices.

The Peer Review Team (Team) evaluated the work of these Units covering October 1, 2021 – September 30, 2024. The Team performed the review during the week of June 9, 2025 at your offices located at 100 M Street SE, Washington D.C., 20003. The Peer Review assessed the work of AU, IU, I&E, and RAFP for compliance with the AIG Principles and Standards for Offices of Inspector General (Green Book), the Government Auditing Standards (Yellow Book) issued by the U.S. Government Accountability Office (GAO), the Council of Inspectors General on Integrity and Efficiency (CIGIE) Quality Standards for Investigations, and the CIGIE Quality Standards for Inspections and Evaluations. These standards are consistent with the qualitative standards under which your office's AU, IU, I&E, RAFP, and QM Units have operated throughout the review period.

The four-person Peer Review Team consisted of the following individuals:

- **Team Leader, RAFP Review, and QM Review**
Flora Miller, Regional Investigator / Accreditation Manager
Office of Inspector General, Florida Department of Children and Families
AIG Board Member and Peer Review Committee, Chair

Inspector General Daniel Lucas
Peer Review Opinion Letter
June 12, 2025

- **AU Review**
Kanette Blomberg (Team Member)
Senior Auditor, Texas Health and Human Services Commission Office of Inspector General
- **IU Review**
Christopher Harris (Team Member)
Supervisory Special Agent, Virginia Office of the State Inspector General
- **I&E Review**
Eric Eskew (Team Member)
Chief – Investigations and Reviews Division, Montgomery County (MD) Office of the Inspector General

On behalf of the Team, I am pleased to advise that we found no reportable instances of failure to meet these standards. There are no limitations or qualifications on our opinion. It is the unanimous conclusion of the Team that AU, IU, I&E, RAFP, and QM met all relevant AIG, GAO, and/or CIGIE standards for the period under review.

The remainder of this letter sets forth the purpose, scope, and methodology of the Peer Review.

Purpose

The Team conducted an independent, qualitative review of the operations of AU, IU, I&E, RAFP, and QM Units of the DC OIG focusing on compliance with agreed-upon standards.

Scope

The Peer Review covered AU, IU, I&E, RAFP, and QM operations, resulting work products, and related file materials chosen from closed audits, investigations, and completed inspections between October 1, 2021 and September 30, 2024 for all Units. The Peer Review's scope also covered Unit compliance with their relevant policy and process manuals and procedural guides; staff qualifications; and professional training requirements, including firearms training for law enforcement staff. Lastly, the Peer Review assessed supervisory review and quality control over the work product, reporting of results, and the DC OIG relationship and communications with outside agencies. For this last step, the Peer Review Team met with external stakeholders with whom the DC OIG frequently work, or who are the recipients of DC OIG work products.

Method

The Peer Review Team generally followed the Peer Review/Qualitative Assessment Review Checklists developed by the Team for AU, IU, I&E, RAFP, and QM. These Checklists are based on the respective AIG, GAO, and CIGIE standards. The Team also

Inspector General Daniel Lucas
Peer Review Opinion Letter
June 12, 2025

called upon their own professional experience as senior managers of various Offices of Inspector General and through their knowledge of and familiarity with best practices within the Inspector General community.

Prior to the actual on-site review, the Team requested information from AU, IU, I&E, RAFF, and QM, including but not limited to policy and procedures manuals, closed case logs, a list of issued reports, and a list of external stakeholders. The Team used this information to select the work products and related case materials that were ultimately reviewed.

On June 9, 2025, the Team held an entrance conference with your executive leadership and you, during which time we explained the Peer Review scope, methodology, limitations, and proposed schedule. Immediately prior to our arrival, we provided you with a list of our selected samples and those were provided upon our arrival. During the week, the Peer Reviewers conducted their fieldwork through examination of the selected case files. Peer Reviewers also interviewed staff from AU, IU, I&E, RAFF, and QM. Interviewees for all Units included the Assistant Inspector General, Supervisors, and selected staff. Members of the Peer Review Team also interviewed staff from Business Management and Executive Secretariat.

The Team also reviewed the personnel files of AU, IU, I&E, RAFF, and QM employees and reviewed their respective Training and Continuing Education files, Firearms Qualifications files, and all relevant policy and process manuals and procedural guides. All file requests were met fully and timely.

The Team conducted all interviews in confidence and without any limitation on scope or time. Reviewers requested follow-up interviews and explanations, as well as any supplemental documentation, and DC OIG staff graciously accommodated the Team.

The Team also independently chose several external stakeholders¹ to interview, respective of their assigned Units. Meetings were arranged between the Peer Reviewers and the external stakeholders for the purpose of evaluating agency cooperation, effectiveness, and responsiveness. Stakeholders included representatives from the:

- Board of Ethics and Government Accountability
- Office of the City Administrator
- Office of the General Counsel to the Mayor
- Council of the District of Columbia
- United States Attorney's Office for the District of Columbia

¹ It is noted that the AIG defines external stakeholders as individuals that frequently work with (i.e., IG Committees, Ethics Committees, State Attorney, Law Enforcement, etc.) or are the recipients of the agency's work products (i.e., County Administrator, Superintendent, Mayor, Agency/Department Head, etc.). External stakeholders are randomly selected by the AIG Peer Review Team.

Inspector General Daniel Lucas
Peer Review Opinion Letter
June 12, 2025

Finally, the Team held an exit conference with your executive leadership and you on June 11, 2025, during which time the Team shared its conclusion that all Units fully met AIG, GAO, and CIGIE standards. Team members provided you with our observations and opinions gathered during the review. We held separate exit conferences with you and the respective AIGs of AU, IU, I&E, RAFF, and QM. During each of these exit conferences, Peer Review Team members elaborated on the observations made during the week of review. In each of the exit conferences, Team members provided several observations that did not limit or qualify the opinion of the Peer Review but were shared with you and your leadership team as possible areas of consideration going forward. Throughout the week, we had productive discussions with DC OIG members (from leadership to professional staff) regarding their positive experiences from past Peer Reviews and their affirming opinions about the Peer Review process.

As noted above, it is the unanimous conclusion of the Team that AU, IU, I&E, RAFF, and QM met all current and relevant AIG, GAO, and CIGIE standards for the review period.

On behalf of the AIG, I want to thank you for the confidence placed in the AIG by requesting that we conduct this review. The Team would like to acknowledge and thank Inspector General Daniel Lucas and his designees, Deputy Inspector General Carrie Tyus-Brooks and Deputy Inspector General Jamie Yarussi, for their efforts in the coordination and planning of this event and for ensuring that we were provided with the necessary records and tools for a thorough and smooth review. Lastly, we would like to recognize that in all our interactions with your staff, we were shown the respect and cooperation which is the hallmark of a professional staff truly interested in a full and open review of their work. At the same time, this has been a learning experience for each member of the Peer Review Team, for which we wish to convey our sincerest thanks.

Please feel free to contact me or any member of the Peer Review Team if you have any questions.

Yours truly,



061225

Flora Miller
Team Leader, AIG Peer Review for the DC OIG, June 2025
Association of Inspectors General Board Member and Peer Review Committee Chair

cc:
Kanette Blomberg, Team Member, AIG Peer Review for the DC OIG, June 2025
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